## UNITED STATES BANKRUPTCY COURT

| -   | THE DISTRICT OF  | <u>DELAWARE</u>                            |
|---|--|--|
| In Re. Big Lots eCommerce LLC   | §<br>§   | Case No. 24-11980                          |
| Debtor(s)   |  | Lead Case No. <u>24-11967</u>              |
|   |  | ⊠ Jointly Administered                     |
| Monthly Operating Repor   | rt   | Chapter 11                                 |
| Reporting Period Ended: 08/02/2025  |  | Petition Date: <u>09/09/2024</u>           |
| Months Pending: 11  |  | Industry Classification: 4 5 5 2           |
| Reporting Method:   | Accrual Basis  | Cash Basis                                 |
| Debtor's Full-Time Employees (current   | t):  | 0  |
| Debtor's Full-Time Employees (as of da  | ate of order for relief):  | 8  |
| Statement of operations (profit Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to profes Schedule of payments to inside All bank statements and bank r | disbursements<br>ammary and detail of the assets, lia<br>or loss statement)<br>assionals | bilities and equity (net worth) or deficit |
|   |  | sale of transfer                           |

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

| Cumulative  | <b>Current Month</b> | art 1: Cash Receipts and Disbursements  |
|-------------|----------------------|---|
|             | \$3,300,000          | Cash balance beginning of month   |
| \$          | \$0                  | Total receipts (net of transfers between accounts)  |
| \$3,841,07  | \$0                  | Total disbursements (net of transfers between accounts)   |
|             | \$3,300,000          | Cash balance end of month (a+b-c)   |
| \$          | \$0                  | Disbursements made by third party for the benefit of the estate   |
| \$3,841,07  | \$0                  | Total disbursements for quarterly fee calculation (c+e)   |
|             | <b>Current Month</b> | ort 2: Asset and Liability Status<br>Tot generally applicable to Individual Debtors. See Instructions.)               |
|             | \$0                  | Accounts receivable (total net of allowance)  |
|             | \$0                  | Accounts receivable over 90 days outstanding (net of allowance)   |
|             | \$0                  | Inventory (Book • Market Other (attach explanation))  |
|             | \$17,359,658         | Total current assets  |
|             | \$17,421,038         | Total assets  |
|             | \$9,223,155          | Postpetition payables (excluding taxes)   |
|             | \$0                  | Postpetition payables past due (excluding taxes)  |
|             | \$11,881             | Postpetition taxes payable  |
|             | \$0                  | Postpetition taxes past due   |
|             | \$9,235,036          | Total postpetition debt (f+h)   |
|             | \$0                  | Prepetition secured debt  |
|             |                      | Prepetition priority debt   |
|             | \$2,088,965          | Prepetition unsecured debt  |
|             | \$11,324,001         | Total liabilities (debt) (j+k+l+m)  |
|             | \$6,097,037          | Ending equity/net worth (e-n)   |
|             | \$0,007,007          | Entants equity/net worth (c n)  |
| Cumulative  | Current Month        | nrt 3: Assets Sold or Transferred   |
| \$          | \$0                  | Total cash sales price for assets sold/transferred outside the ordinary course of business                            |
| \$          | \$0                  | Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business     |
|             |                      | Net cash proceeds from assets sold/transferred outside the ordinary   |
| \$          | \$0                  | course of business (a-b)  |
| Cumulative  | Current Month        | ort 4: Income Statement (Statement of Operations)  Iot generally applicable to Individual Debtors. See Instructions.) |
|             | \$0                  | Gross income/sales (net of returns and allowances)  |
|             | \$0                  | Cost of goods sold (inclusive of depreciation, if applicable)   |
|             | \$0                  | Gross profit (a-b)  |
|             | \$-999,357           | Selling expenses  |
|             | \$0                  | General and administrative expenses   |
|             | \$0                  | Other expenses  |
|             | \$0                  | Depreciation and/or amortization (not included in 4b)   |
|             | \$0                  | Interest  |
|             | \$0                  | Taxes (local, state, and federal)   |
|             | \$0                  | Reorganization items  |
| \$-1,192,48 | \$999,357            | Profit (loss)   |

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| Part 5 | Profe  | ssional Fees and Expenses               |                         |                           |                        |                       |                    |
|--------|--------|---|-------------------------|---------------------------|------------------------|-----------------------|--------------------|
|        |        |   |                         | Approved<br>Current Month | Approved<br>Cumulative | Paid Current<br>Month | Paid<br>Cumulative |
| a.     | Debto  | r's professional fees & expenses (bankı | ruptcy) Aggregate Total |                           |                        |                       |                    |
|        | Itemiz | ed Breakdown by Firm                    |                         |                           |                        |                       |                    |
|        |        | Firm Name                               | Role                    |                           |                        |                       |                    |
|        | i      |   |                         |                           |                        |                       |                    |
|        | ii     |   |                         |                           |                        |                       |                    |
|        | iii    |   |                         |                           |                        |                       |                    |
|        | iv     |   |                         |                           |                        |                       |                    |
|        | v      |   |                         |                           |                        |                       |                    |
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Debtor's Name Big Lots eCommerce LLC

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| lx              | xviii          |  |  |  |

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| ebtor's Na | nme Big Lots eCommerce LLC                 |                           |                           | Ca                     | use No. 24-11980      |                    |
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|            |  |                           | Approved<br>Current Month | Approved<br>Cumulative | Paid Current<br>Month | Paid<br>Cumulative |
| Del        | btor's professional fees & expenses (nonba | nkruptcy) Aggregate Total |                           |                        |                       |                    |
| Itei       | mized Breakdown by Firm                    |                           |                           |                        |                       |                    |
|            | Firm Name                                  | Role                      |                           |                        |                       |                    |
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|  |   | xcviii |  |  |  |

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| Debtor | Debtor's Name Big Lots eCommerce LLC |                                   |                    |     | Ca  | ase No. 24-11980 | )   |
|--------|--------------------------------------|-----------------------------------|--------------------|-----|-----|------------------|-----|
|        |                                      |                                   |                    |     |     |                  |     |
|        | xcix                                 |                                   |                    |     |     |                  |     |
|        | c                                    |                                   |                    |     |     |                  |     |
| c.     | All pr                               | ofessional fees and expenses (del | otor & committees) | \$0 | \$0 | \$0              | \$0 |

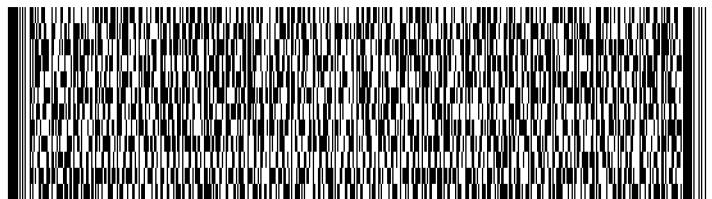
| Do | nt & Doctrotition                                       | Toyog   | Cur            | rent Month | Cumulative                |
|----|---|---|----------------|------------|---------------------------|
| Га | rt 6: Postpetition                                      | 1 axes  | Cui            | Tent Month | Cumulative                |
| a. | Postpetition inco                                       | me taxes accrued (local, state, and federal)  |                | \$0        | \$0                       |
| b. | Postpetition inco                                       | me taxes paid (local, state, and federal)   |                | \$0        | \$0                       |
| c. | Postpetition emp  | loyer payroll taxes accrued   |                | \$0        | \$0                       |
| d. | Postpetition emp  | loyer payroll taxes paid  |                | \$0        | \$0                       |
| e. | Postpetition prop                                       | erty taxes paid   |                | \$0        | \$0                       |
| f. | Postpetition other                                      | r taxes accrued (local, state, and federal)   |                | \$0        | \$0                       |
| g. | Postpetition other                                      | r taxes paid (local, state, and federal)  |                | \$0        | \$0                       |
| Pa | rt 7: Questionnaire                                     | e - During this reporting period:   |                |            |                           |
| a. | Were any paymer   | nts made on prepetition debt? (if yes, see Instructions)                            | Yes 🔘          | No 💿       |                           |
| b. |   | nts made outside the ordinary course of business proval? (if yes, see Instructions) | Yes $\bigcirc$ | No 💿       |                           |
| c. | Were any paymer   | nts made to or on behalf of insiders?   | Yes $\bigcirc$ | No 💿       |                           |
| d. | Are you current o                                       | n postpetition tax return filings?  | Yes •          | No 🔘       |                           |
| e. | Are you current o                                       | on postpetition estimated tax payments?   | Yes            | No 🔘       |                           |
| f. | Were all trust fun                                      | d taxes remitted on a current basis?  | Yes            | No 🔘       |                           |
| g. | Was there any post<br>(if yes, see Instruc              | stpetition borrowing, other than trade credit?<br>ctions)                           | Yes $\bigcirc$ | No 💿       |                           |
| h. | Were all payment the court?                             | s made to or on behalf of professionals approved by                                 | Yes $\bigcirc$ | No O N/A • |                           |
| i. | Do you have:  | Worker's compensation insurance?  | Yes •          | No 🔘       |                           |
|    |   | If yes, are your premiums current?  | Yes 💿          | No O N/A O | (if no, see Instructions) |
|    |   | Casualty/property insurance?  | Yes $\bigcirc$ | No 💿       |                           |
|    |   | If yes, are your premiums current?  | Yes 🔿          | No O N/A • | (if no, see Instructions) |
|    |   | General liability insurance?  | Yes 🔘          | No 💿       |                           |
|    |   | If yes, are your premiums current?  | Yes $\bigcirc$ | No O N/A • | (if no, see Instructions) |
| j. | Has a plan of reorganization been filed with the court? |   | Yes 🔿          | No 💿       |                           |
| k. | Has a disclosure s                                      | tatement been filed with the court?   | Yes 🔿          | No 💿       |                           |
| l. | Are you current w<br>set forth under 2                  | vith quarterly U.S. Trustee fees as<br>8 U.S.C. § 1930?                             | Yes •          | No 🔿       |                           |

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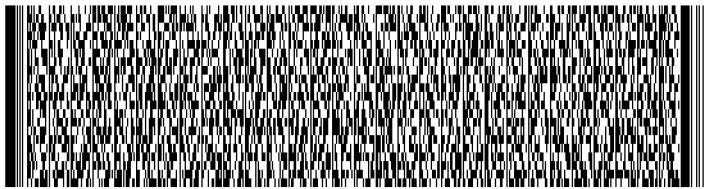
| <b>Jeb</b>   | tor's Name Big Lots eCommerce LLC   | Case No. 24-11980  |
|--|---|--|
| Dat  | rt 8: Individual Chapter 11 Debtors (Only)  |  |
| I al   | t o. murvidual Chapter 11 Deptors (Omy)   |  |
| a.   | Gross income (receipts) from salary and wages   | \$0  |
| b.   | Gross income (receipts) from self-employment  | \$0  |
| c.   | Gross income from all other sources   | \$0  |
| d.   | Total income in the reporting period (a+b+c)  | \$0  |
| e.   | Payroll deductions  | \$0  |
| f.   | Self-employment related expenses  | \$0  |
| g.   | Living expenses   | \$0  |
| h.   | All other expenses  | \$0  |
| i.   | Total expenses in the reporting period (e+f+g+h)  | \$0  |
| j.   | Difference between total income and total expenses (d-i)  | \$0  |
| k.   | List the total amount of all postpetition debts that are past due   | \$0  |
| l.   | Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?   | Yes O No •   |
| m.   | If yes, have you made all Domestic Support Obligation payments?   | Yes ○ No ○ N/A •   |
| SS<br>U.S<br>the<br>pro<br>neo<br>enf<br>for<br>Of<br>Feo<br>eo/ | Privacy Act Statement U.S.C. § 589b authorizes the collection of this information, and provision 704, 1106, and 1107. The United States Trustee will use this information 5.C. § 1930(a) (6). The United States Trustee will also use this information be bankruptcy system, including the likelihood of a plan of reorganization be beecuted in good faith. This information may be disclosed to a bankruptcy eded to perform the trustee's or examiner's duties or to the appropriate feed forcement agency when the information indicates a violation or potential routine purposes. For a discussion of the types of routine disclosures that fice for United States Trustee's systems of records notice, UST-001, "Bankd. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained trules_regulations/index.htm. Failure to provide this information could real results of the types of routine disclosures." | to calculate statutory fee assessments under 28 to evaluate a chapter 11 debtor's progress through the eing confirmed and whether the case is being by trustee or examiner when the information is deral, state, local, regulatory, tribal, or foreign law violation of law. Other disclosures may be made a may be made, you may consult the Executive ruptcy Case Files and Associated Records." See 71 d at the following link: http://www.justice.gov/ust.esult in the dismissal or conversion of your |
|  |   | at an a late   |

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

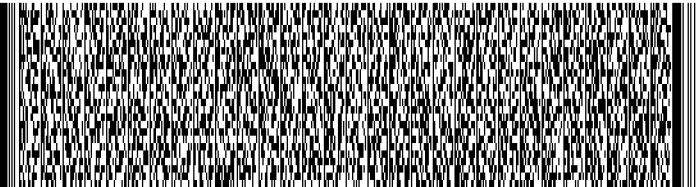
| /s/ Jonathan Ramsden                            | Jonathan Ramsden                  |  |
|---|-----------------------------------|--|
| Signature of Responsible Party                  | Printed Name of Responsible Party |  |
| EVP, Chief Financial and Administrative Officer | 08/29/2025                        |  |
| Title   | Date                              |  |



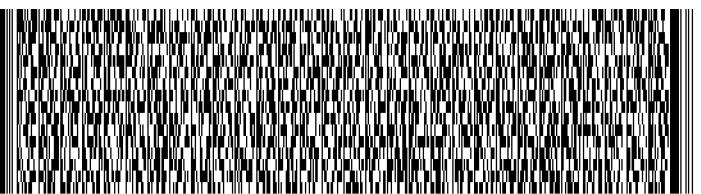
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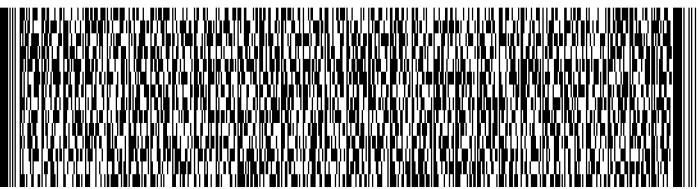
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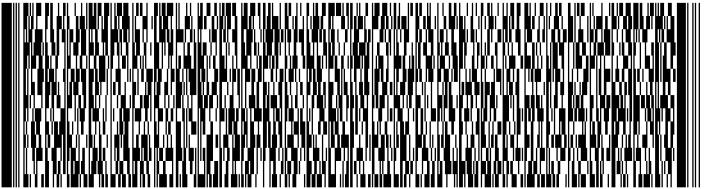
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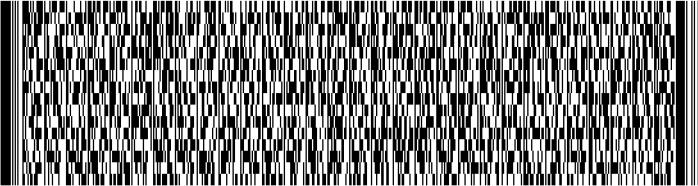
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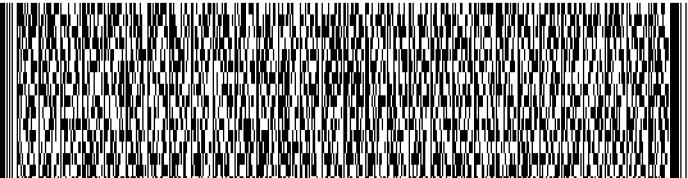
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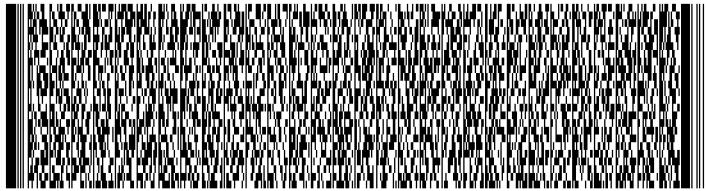
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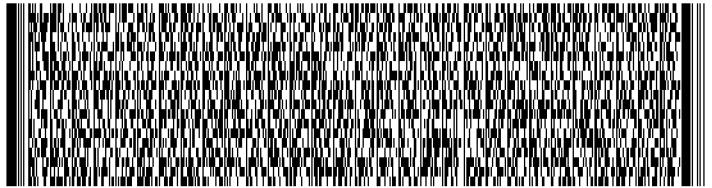
NonBankruptcy1to50



NonBankruptcy51to100



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PageFour